

The  
Management  
University  
of Africa



Sponsored by the Kenya Institute of Management

**UNDERGRADUATE UNIVERSITY EXAMINATIONS**

**SCHOOL OF MANAGEMENT AND LEADERSHIP**

**DEGREE OF BACHELOR OF ARTS IN DEVELOPMENT STUDIES**

**BDS 314: PROJECT MONITORING AND EVALUATION**  
**DATE: 7TH DECEMBER 2015**

**DURATION: 2 HOURS**  
**MAXIMUM MARKS: 70**

**INSTRUCTIONS:**

1. Write your registration number on the answer booklet.
2. **DO NOT** write on this question paper.
3. This paper contains **SIX (6)** questions.
4. Question **ONE** is compulsory.
5. Answer any other **THREE** questions.
6. Question **ONE** carries **25 MARKS** and the rest carry **15 MARKS** each.
7. Write all your answers in the Examination answer booklet provided.



**Required:**

- a) Discuss three types of evaluation that Mintzec could use to evaluate the project. (9 marks)
- b) Briefly discuss three sources of data for Mintzec. (3marks)
- c) Assess the benefits of using an external evaluation for mahiga-ini water project. (9marks)
- d) Mintzec ltd is supposed to present a report at the end of their evaluation exercise, advise them on elements of a good report. (4marks)

**QUESTION TWO**

- (a) A logical framework is a systematic tool for planning, monitoring and evaluating projects. Distinguish between Horizontal and vertical logic of the project. (4marks)
- (b) Evaluate the benefits using logical framework as tool for M&E (8marks)
- (c) Identify three activities involved in change management process. (3marks)

**QUESTION THREE**

- (a) Describe the term Terms of Reference (ToR). (3marks)
- (b) Identify and explain 4 reasons for selecting an external evaluator. (8marks)
- (c) Highlight four important issues that a manager should undertake in order to manage the beginning of a meeting effectively. (4marks)

**QUESTION FOUR**

- (a) Distinguish between project indicators and project objectives. (6 marks)
- (b) Explain 3 characteristics of project indicators. (3 marks)
- (c) Describe the three roles played by project indicators. (6marks)